

Soldier's Creed

I am an American Soldier.

I am a Warrior and a member of a team. I serve the people of the United States and live the Army Values.

I will always place the mission first.

I will never accept defeat.

WARRIOR ETHOS

I will never quit.

I will never leave a fallen comrade.

I am disciplined, physically and mentally tough, trained and proficient in my warrior tasks and drills. I always maintain my arms, my equipment and myself.

I am an expert and I am a professional.

I stand ready to deploy, engage, and destroy the enemies of the United States of America in close combat.

I am a guardian of freedom and the American way of life.

I am an American Soldier.



CSA ENGAGEMENT SEPTEMBER/OCTOBER 2003



71 COUNTRIES

"Our Army at War—Relevant and Ready"

ARGENTINA
BRAZIL
CHILE
MEXICO
DOMINICAN REPUBLIC
NICARAGUA
EL SALVADOR
HONDURAS
GUATEMALA
TRINIDAD AND
TOBAGO
BOLIVIA
VENEZUELA
ECUADOR
PARAGUAY
URUGUAY
JAPAN
THAILAND
PAPUA NEW GUINEA
PHILIPPINES
SINGAPORE
CANADA
MALAYSIA
TAIWAN

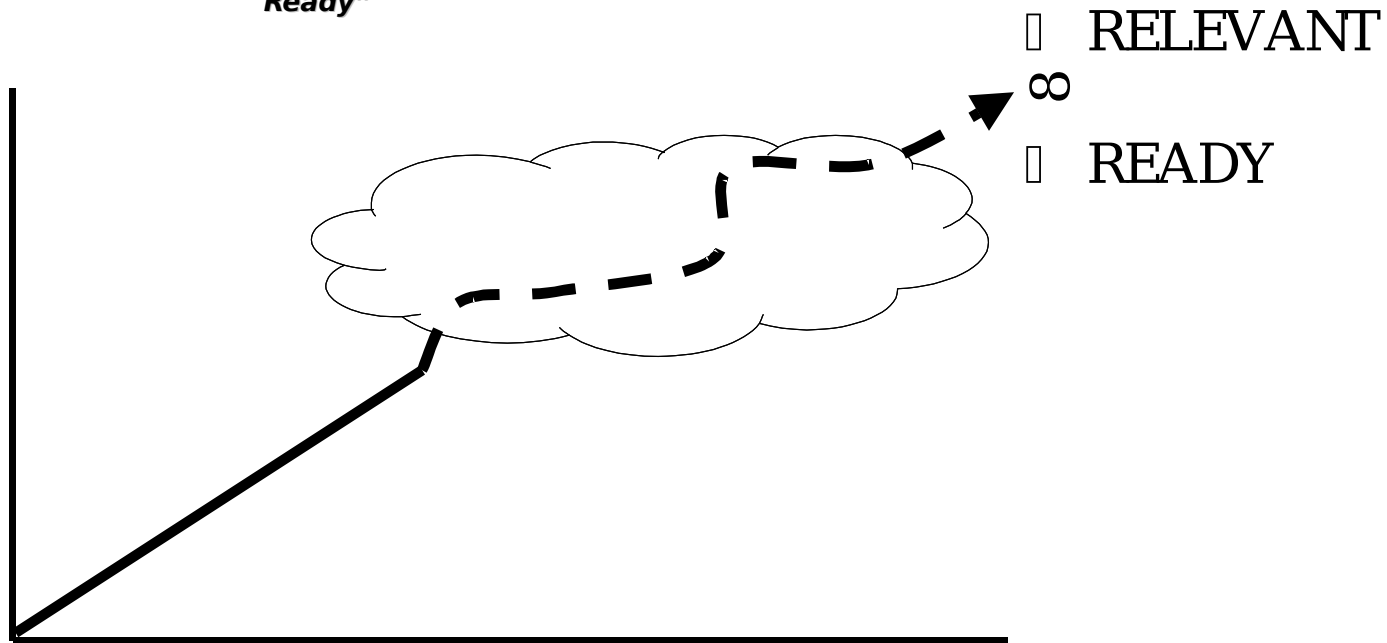
TONGO
NEW ZEALAND
MONGOLIA
BANGLADESH
FIJI
NEPAL
EAST TIMOR
MADAGASCAR
SRI LANKA
INDONESIA
VIETNAM
AUSTRALIA
POLAND
ROMANIA
BULGARIA
UNITED KINGDOM
GERMANY
FRANCE
TURKEY
ITALY
CZECH REPUBLIC
SLOVAK
REPUBLIC
SLOVENIA
MOLDOVA

RUSSIA
GREECE
AFGHANISTAN
BELGIUM
CROATIA
UKRAINE
FYROM
SWITZERLAND
SWEDEN
SPAIN
PORTUGAL
NORWAY
NETHERLANDS
LITHUANIA
LATVIA
IRELAND
HUNGARY
ESTONIA
DENMARK
AZERBAIJAN
AUSTRIA
FINLAND
KUWAIT
KOREA





"Our Army at War—Relevant and Ready"



Balance Army Core Competencies and Capabilities:

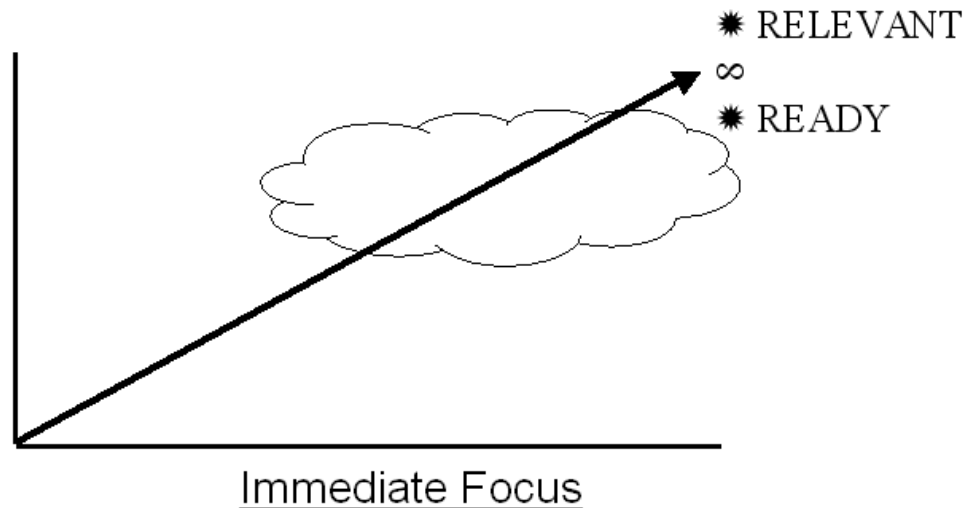
Train and Equip Soldiers and Grow Leaders

Provide Relevant and Ready Land Power Capability
to the Combatant Commander and the Joint Team





Areas of Immediate Focus



Train and Equip Soldiers and Grow Leaders

- **The Soldier**
- **The Bench**
- **Army Aviation**
- **Leader Development and Education**
- **Combat Training Centers/
Battle Command Training Program**

Provide Relevant and Ready Land Power Capability to the Combatant Commander and the Joint Team

- **Current to Future Force**
- **The Network**
- **Modularity**
- **Joint and Expeditionary Mindset**
- **AC/RC Balance**
- **Force Stabilization**
- **Actionable Intelligence**

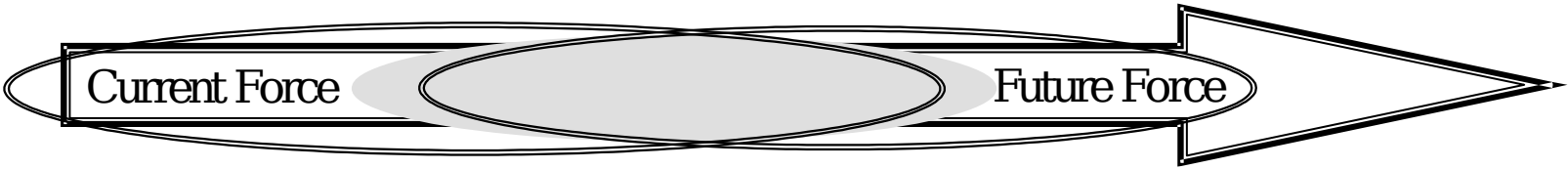
Enable the Force

- **Installations as Flagships**
- **Resource Processes**
- **Strategic Communications**
- **Authorities, Responsibilities,
and Accountability**





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